ABORIGINAL ECONOMIC DEVELOPMENT

Volume 4, Number 2



CANDO

Captus Press

Journal of Aboriginal Economic Development

VOLUME 4, NUMBER 2

SPECIAL EDITION

THE STATE OF THE ABORIGINAL ECONOMY:

LO YEARS AFTER RCAP



Captus Press

The Journal of Aboriginal Economic Development Volume 4, Number 2 (Fall 2005)

Copyright © 2005 by CANDO (Council for the Advancement of Native Development Officers) and Captus Press Inc.

All rights reserved. No part of this book may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means, electronic, mechanical, photocopying, recording, or otherwise, without prior written permission of the copyright holders.

Journal of Aboriginal Economic Development (Print ed.) ISSN 1481-9112 Journal of Aboriginal Economic Development (Online ed.) ISSN 1481-9120

Subscription†

Individual One-Year Subscription \$60.00 (US\$60.00)
Libraries One-Year Subscription \$90.00 (US\$90.00)
One-Year On-line Internet Subscription \$39.00 (US\$39.00)
Single issue \$35.00 (US\$35.00)

† 15% discount on a 2-year subscription or renewal; 20% discount to CANDO members

Both offers can be used in conjunction.

Prices include shipping and handling (third-class mail).

Other methods of shipping are available upon request.

Contact Captus Press Inc. for cost and details.

For orders outside Canada, please apply US\$ prices.

Prices are subject to change without notice.

To subscribe or receive further information on CANDO Visit the CANDO website at www.edo.ca or you can contact them by mail CANDO, 9635—45 Avenue Edmonton, Alberta T6E 5Z8 Telephone: (780) 990-0303 or toll free 1-800-463-9300 Fax: (780) 429-7487

Fax: (780) 429-7487 Email: cando@edo.ca

Or, for a secure Web to order your subscription and learn about other Captus Press publications on Aboriginal Economic Development

Visit the Captus Press Inc. website at www.captus.com or contact Captus by mail

Captus Press Inc.

Units 14 & 15, 1600 Steeles Avenue West, Concord, ON L4K 4M2

Units 14 & 15, 1600 Steeles Avenue West, Concord, ON L4K 48 Telephone: (416) 736-5537

Fax: (416) 736-5793 Email: Sales@captus.com The Journal of Aboriginal Economic Development is the first journal devoted exclusively to issues and practices in the field of economic development and Aboriginal peoples' communities. The journal, published jointly by CANDO (Council for the Advancement of Native Development Officers) and Captus Press, offers articles that are of interest to those who teach and those who work in the field.

GUEST EDITORS

and Members of the Editorial Board

WARREN WEIR

Assistant Professor, Management and Marketing and Chair MBA: Indigenous Management Specialization
College of Commerce, University of Saskatchewan, Saskatoon, Saskatchewan

WANDA WUTTUNEE

Associate Professor and Acting Department Head of Native Studies and Director of the Aboriginal Business Education Program I H Asper School of Business, University of Manitoba, Winnipeg, Manitoba

YALE D. BELANGER

Assistant Professor, Department of Native American Studies University of Lethbridge, Lethbridge, Alberta

EDITORIAL BOARD

ROBERT B. ANDERSON
Associate Professor, Faculty of Administration
University of Regina, Regina, Saskatchewan

DAVID NEWHOUSE

Associate Professor, Chair, Department of Native Studies and Principal, Gzowski College, Trent University, Peterborough, Ontario

ROBERT J. OPPENHEIMER

Professor, Department of Management Concordia University, Montréal, Québec

FRANK TOUGH

Professor, School of Native Studies University of Alberta, Edmonton, Alberta

FRED WIEN

Professor, Maritime School of Social Work Dalhousie University, Halifax, Nova Scotia

Table of Contents

VOLUME 4, ISSUE 2

FALL 2005

The Artist	i
Editors' Comments	х
Lessons from Experience	1
Northern Resource Trucking WENDY FEATHERSTONE	2
Interview with Bill Hanson July 16, 2005 GAYE HANSON	(
CANDO Economic Developer of the Year Awards 2003: Utilizing Traditional Knowledge to Strive towards Unity CHERYL CARDINAL	13
CANDO Economic Developer of the Year Awards 2004 TERESA CALLIHOO AND SARA CARDINAL	21
Lessons from Research	27
From the "Original Affluent Society" to the "Unjust Society": A Review Essay on Native Economic History in Canada FRANK TOUGH	30
Building the Opaskwayak Cree Nation Economy: A Case Study in Resilience YALE D. BELANGER	71
Aboriginal Economic Development and the Triple Bottom Line: Toward a Sustainable Future?	, ,
Development on the Margin: Development Orthodoxy and the Success	84
of Lax Kw'alaams, British Columbia RALPH MATTHEWS AND NATHAN YOUNG	100

The Past is the Future: The Cultural Backdrop for Economic Development Activities in the Western Hudson Bay Region BROCK JUNKIN	109
The Applied Theory of First Nations Economic Development: A Critique CHRISTINA DOWLING	120
Economic Development As If Culture Matters: Inuvialuit Wild Game Harvesting, Community-Based Economic Development, and Cultural Maintenance in the Western Arctic	
MARTIN WHITTLES	
YALE D. BELANGER	
DAVID NEWHOUSE	143

Rene Ojeebah

Rene Ojeebah is of Ojibway ancestry and is a member of the Ojibways of the Brunswick House First Nation located in Chapleau Ontario. Rene is a first year student studying in the Fine Arts Program at Algoma University College in Sault Ste. Marie, Ontario.

Rene has done numerous art works throughout Northern Ontario for various native organizations including Universities. He is also a Traditional Birch Bark Canoe Builder and has done courses for many First Nations in Ontario. Rene has been elected a President of the Shingwauk Aboriginal Student Association (SASA) at Algoma University College. He enjoys working with the younger generation, and is a strong believer in his cultural and heritage values.

Editors' Comments

This Special Edition focuses on *The State of the Aboriginal Economy* that has been in the works for a number of years. Following the release of the Royal Commission on Aboriginal Peoples (RCAP) final report in 1996 which spoke about burgeoning Aboriginal economies that were at the same time both self-contained and working effectively within the larger Canadian and provincial economies, the journal editorial board determined that it is time to try and offer some useful insights into the heart of economic activity that is flourishing at every level within First Nations, Métis, and Inuit communities.

We wanted to offer a glimpse into Aboriginal economic activity that is, for all intents and purposes, ill-understood if at all recognized by the vast majority of Canadians. In this journal, our work, and in our classes, we (including our colleagues and students) are documenting history in the making in an age where many Indigenous communities are moving forward to fiscal freedom in their own terms. While this often involves reconciling the rhythms of the Canadian economic system with community-based initiatives, many Aboriginal business leaders perceive this action to be valid and the only way that people with the freedom to choose can do. The reconciliation includes establishing home-based businesses, entrepreneurial endeavors, developing products and selling services to communities that rely on band-owned businesses and co-operatives. Many of the same philosophies have also been successfully utilized by communities seeking to tap into global technology markets and developing culturally appropriate, sustainable businesses. In a word, Aboriginal communities are doing what makes sense and taking on projects that are manageable.

All of our journal issues to date have expanded upon these trends and this sense of movement, and this one is no different. We recognize the importance of history, offer some of the personal insights of our Economic Development winners and then give the academic insight into a variety of topics to peak interest and stimulate debate.

In our opinion, there is no one way to engage this dynamic and constantly changing topic. Rather, we must approach The State of the Aboriginal Economy from different vantage points in order to begin to make sense of the new and evolving ideas and processes currently emerging; and each one is more exciting than the next. It takes courage to make a difference when all around are saying "it can't be done" and "you aren't doing it right". The voices here can now be stilled.